



ABOUT WEST CREEK RANCH

In 2018, Arthur Blank—chairman of The Arthur M. Blank Family Foundation and owner of both Mountain Sky Guest Ranch and Paradise Valley Ranch in Park County, Montana—opened a unique nonprofit conference and retreat space at nearby West Creek Ranch in Paradise Valley, about 25 miles north of Yellowstone National Park. Situated on the Yellowstone River, the 6,700-acre West Creek Ranch features spectacular natural resources on unspoiled land, one mile above sea level, all protected by conservation easements.

As the Montana-based team of the Blank Family Foundation, AMB West Philanthropies hosts local, national and global leaders at West Creek who are pursuing innovative solutions to complex challenges of vital significance such as well-being, urban housing, climate resilience, and the

health of military veterans. The Blank Family Foundation donates these full-service retreats to organizations focused on issues aligned with the Foundation board's passions.

West Creek offers a one-of-a-kind opportunity: seamless transitions between a modern meeting space—full business services plus wi-fi and gourmet dining—and unplugged experiences in the Montana high country. West Creek staff design customized, purpose-driven activities including horseback riding, hiking, fishing, yoga, rafting, golf, expeditions to Yellowstone National Park, a challenge course, and more. West Creek guests spend as much time in outdoor interactions as indoor meetings, based on the belief that deep connections with our natural surroundings and with one another produce benefits that can't be replicated in usual conference settings.





SCHEDULE

MAY 3-21
MAY 26 -28, 31 - JUNE 4
JUNE 7 - 11
JUNE 14 - 18
JUNE 21 - 23
JUNE 24 - 25
JUNE 28 - JULY 2
JULY 5 - 9
JULY 12 - 16
JULY 19 - 21
JULY 26 - 30
AUG 2 - 6, 9 - 13
AUG 16 - 20
AUG 23 - 27
AUG 30 - SEPT 3
SEPT 7 - 10
SEPT 13 - 17
SEPT 20 - 24
SEPT 27 - OCT 1
OCT 4 - 8
OCT 11 - 15
OCT 18 - 22

BOULDER CREST FOUNDATION
AMB WEST PHILANTHROPIES
LEADERSHIP MONTANA
MOUNTAIN SHADOW ASSOCIATION
REACH HIGHER MONTANA
BEHAVIORAL HEALTH ALLIANCE OF MONTANA
1440 MULTIVERSITY
THE MONTANA RACIAL EQUITY PROJECT
THE ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP
MONTANA CONSERVATION FUNDERS ROUNDTABLE
MISSION 85
PGA TOUR SUPERSTORE + FIRST TEE
THE ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP
NEW PLURALISTS
TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS
**AMB WEST PHILANTHROPIES, M.J. MURDOCK CHARITABLE TRUST,
WELL BEING TRUST + MINDFUL PHILANTHROPY**
UNITED WAY OF GREATER ATLANTA, ATLANTA CAREERRISE + NEW AMERICA
BOULDER CREST FOUNDATION
THE HOME DEPOT
GALLUP CENTER ON BLACK VOICES
THE ASPEN INSTITUTE
NATIONAL CENTER FOR CIVIL AND HUMAN RIGHTS

WARRIOR PATHH

PROGRAM SUMMARY

Warrior PATHH (Progressive Alternative Training for Healing Heroes) is a transformative, lifelong, Posttraumatic Growth-based training program for combat veterans and first responders. The training begins with a 7-day on-site initiation that is followed by 18 months of training delivered by our instructors through our myPATHH platform.

Warrior PATHH programs are available for both male and female combat veterans—active duty or veteran, and first responders who have been involved in critical incidents.

Warrior PATHH enables these remarkable men and women to transform times of deep struggle into profound strength and growth. All Warrior PATHH instructors have walked this road from struggle to strength, and the blended team of trained combat veterans and civilians leverage their own experiences to guide attendees.



BOULDER CREST

ABOUT BOULDER CREST FOUNDATION

The veteran-led Boulder Crest Foundation uses the proven science of Posttraumatic Growth to heal, train and advocate for combat veterans, first responders and their families that have experienced trauma. We develop, deliver and scale transformative programs to ensure these remarkable men and women transform struggle into strength and lifelong growth, so they can live the great lives they deserve. More broadly, we are working to drive change across the mental health system, in pursuit of a system that is accessible, effective and healthy.



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FRONTLINE HEROES RETREATS

PROGRAM SUMMARY

After a very challenging year, AMB West recognizes the acute need to combat “compassion fatigue” and support the wellbeing of the most dedicated and passionate members serving our communities in Park and Gallatin Counties. The AMB West team has curated a special self-care retreat to express our appreciation towards the tireless individuals who serve the most vulnerable segments of our society.

We will be serving two cohorts of our hardworking community providers who have been on the frontlines and taken on the challenges of the previous year firsthand. The third cohort will focus on our local leaders that have exemplified dedication and community service. This retreat will not only provide time for rest and rejuvenation, but also offer the opportunity for passionate individuals to join their colleagues in shared learning, collaboration and self-renewal.

This West Creek experience will give these all-too-often “unsung heroes” a chance to take a break, reflect, connect with one another, build a stronger support network, and enjoy our inspiring setting. This intentionally curated experience allows participants to leave revitalized and ready to continue their exceptional and essential work for our local communities.



ABOUT AMB WEST PHILANTHROPIES

As the Montana-based team of The Arthur M. Blank Family Foundation, AMB West Philanthropies includes West Creek Ranch, AMB West Community Fund, AMB West Conservation, AMB West Base Camp, and AMB West Challenge Course. Through grant making, convening, advocacy and in-kind services, AMB West Philanthropies promotes positive change in peoples’ lives, and builds and enhances the communities in which they live.



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LEADERSHIP MONTANA FOR LEGISLATORS

PROGRAM SUMMARY

At Leadership Montana, we know that common ground can be found in uncommon places, so our programming is designed to help leaders work better together by creating a unique opportunity to build relationships and replace differences with commonalities.

Through this innovative opportunity at West Creek, we invite Montana legislators to strengthen relationships and lean into working better together during a two-day leadership workshop designed to focus on communication, collaboration and creating a shared language that can transcend political identity. The goal is to enhance authentic cooperation amongst these public servants for the benefit of all Montana.



LEADERSHIP MONTANA
LISTEN • LEARN • LEAD

ABOUT LEADERSHIP MONTANA

Leadership Montana develops leaders committed to building a better Montana through knowledge, collaboration and civility. These engaged Montanans come together from a variety of sectors including business, labor, healthcare, education, nonprofit and government to form strong partnerships for the betterment of our state.



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TRANSFORMING JUSTICE SYSTEMS: RECLAIMING VALUES AND PRINCIPLES OF COMMUNITY

PROGRAM SUMMARY

The Mountain Shadow Association summit on restorative justice is guided by three principles: crime causes harm; justice should focus on repairing that harm; and the individuals most affected by the crime should be able to participate in its resolution. We will bring together people who have a stake in creating a just community, both those in positions of power to make change, as well as local unofficial change makers. Youth and elder leaders, school and governing officials, and native and non-native people with a passion for healing communities will gather to learn from those who have successfully implemented restorative justice in their areas. Participants will then contribute their voices to develop a model and plan for implementing restorative justice within the Crow Nation. Because this plan will be created by both those who hold the power to make change and those who proliferate change throughout the community, it will be successfully seeded and nurtured to fruition.

The principles of restorative justice are derived from Indigenous peoples and align with traditional Apsáalooke values of community-centered justice. Coming together to repair harm rather than to dispense punishment heals individuals, relationships and communities. As other communities recognize the value inherent in this traditional system, they will likewise want to develop their own restorative practices. Our first community effort will serve as a model, and its members will be trainers and coaches, as the Crow Nation continues to heal itself.



ABOUT THE MOUNTAIN SHADOW ASSOCIATION

With commitment and great love for our people, we will honor and support the journey of Apsáalooke families as they heal, until 100% of our children live in homes of abundant peace and well-being. Mountain Shadow Association is a community-based, Native-American nonprofit focused on repairing and restoring relationships between children and their parents, citizens and their community, families and their culture, and individuals and their environment. Because relationship is the foundation of our work, we invest heavily in our people.



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MONTANA WORK-BASED LEARNING SUMMIT



ABOUT REACH HIGHER MONTANA

Reach Higher Montana (RHM) works side by side with students, parents, and education professionals to ensure Montanans are able to access and achieve their dreams of continuing their education beyond high school. Through outreach, scholarships, and innovative programming, RHM works statewide to support students' educational endeavors. RHM leads the Montana Youth Apprenticeship Partnership (MYAP), comprising employers, educators, government agencies, and community partners working to increase opportunities for Montana's youth to prepare for in-demand careers through high-quality youth apprenticeship programs.

PROGRAM SUMMARY

Reach Higher Montana and AMB West Philanthropies will host a retreat for work-based learning leaders in Montana to catalyze a collective vision, goals and action steps for Montana's work-based learning (WBL) system. We aspire to engage both our "heads" and our "hearts" as we build our partnership and make plans for the coming year.

Our "head" goals include:

- Developing a collective vision for a WBL system in Montana
- Defining goals to achieve the vision for Montana's WBL system
- Outlining and aligning on the roles of various stakeholders and groups to achieve goals
- Developing short-to-medium-term priorities or "workstreams" to guide action

Our "heart" goals include:

- Sharing our individual and collective "whys": what drives us to do this work
- Assembling a coalition of partners to build Montana's WBL system
- Building trust, rapport and camaraderie amongst WBL leaders
- Inspiring and motivating partners to "commit" to carrying out their roles and responsibilities to achieve the goals



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BEHAVIORAL HEALTH ALLIANCE COLLABORATIVE VISION RETREAT

PROGRAM SUMMARY

Behavioral Health Alliance of Montana (BHAM) will host a collaborative vision retreat that provides a much-needed restorative climate for members after a particularly arduous past three years. As Montana moves into a new state administration and post-legislative session, BHAM will need to pivot to new goals that are identified throughout this retreat. Our objective is to depart West Creek with four to five desired outcomes identified by the cohort, which will provide a clear vision for the coming year.



BEHAVIORAL HEALTH
ALLIANCE OF MONTANA

ABOUT BEHAVIORAL HEALTH ALLIANCE OF MONTANA

Behavioral Health Alliance of Montana (BHAM) is a membership association of 36 treatment providers for adults, children, individuals with substance use disorders, and Native Americans with behavioral health issues. BHAM works to ensure that high-quality community-based services are available and accessible to people, families and communities in need. BHAM is determined to foster health equity with adequate resources to support quality services for all Montana citizens. The mission is to achieve that vision with effective advocacy and support of service providers.



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HEALING OUR HEALTHCARE HEROES

PROGRAM SUMMARY

Born at 1440 Multiversity out of a debt of deep gratitude for the tireless efforts of frontline medical workers, the Healing Our Healthcare Heroes program and restorative wellness workshops were created to support the mental health and physical, emotional, and spiritual rejuvenation of these essential healthcare providers.

1440 Multiversity is bringing its three-day, two-night workshop to West Creek Ranch so healthcare workers from Montana have the opportunity to prioritize their own wellbeing and begin to recover from moral injury, anxiety, depression, and other associated stresses exacerbated by the COVID-19 pandemic. Upon completion, frontline medical workers will leave this program with a renewed sense of purpose and tools that enable them to process grief as they begin healing. Participants also have access to twelve months of continuing education and resources provided by 1440 Multiversity to further their learning in a supportive online community. Virtual learning tools include webinars and podcast series from credentialed experts and mindfulness apps to help providers stay centered as they energize their mind, body and spirit from the intense demands of their profession. 1440 continually develops the online curricula based on needs that arise both from the program and changing global conditions that impact frontline healthcare workers.



ABOUT 1440 MULTIVERSITY

1440 Multiversity is a 501(c)(3) nonprofit holistic wellness center and learning destination dedicated to creating hope for living well. 1440 Multiversity co-creates experiences that matter by hosting mission-aligned groups, organizations, thought leaders, foundations, and individuals seeking to inspire greater good by enriching the world.

Located in Scotts Valley, California, the 1440 Multiversity campus is nestled within 75 private acres among the majestic redwoods of the Santa Cruz Mountains. The invitation to participate and gather in community is open to all mission-aligned organizations and individuals through immersive stay experiences that include daily signature classes, contemplative practices, embodied movement and a plant-forward “food as medicine” approach to nutritious and flavorful cuisine.



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MONTANA BLACK, BROWN, INDIGENOUS AND PEOPLE OF COLOR (BBIPOC) RACIAL JUSTICE COALITION



ABOUT THE MONTANA RACIAL EQUITY PROJECT

The Montana Racial Equity Project, a nonprofit and nonpartisan organization, advocates equity and justice for historically marginalized, disenfranchised, and oppressed peoples in Montana. We educate, train, and activate organizers, individuals, groups, organizations, institutions, and businesses to invest in interrupting racism, bigotry, and prejudice whenever encountered.

PROGRAM SUMMARY

The Montana Racial Equity Project seeks to bring together Black, Brown, Indigenous and People of Color (BBIPOC) leaders from Montana nonprofit organizations that have racial justice and equity as all or a significant part of their mission. Our goal is to form a solid and participatory racial justice coalition in which we can best coordinate priorities and strategies for reducing all expressions of individual and systemic racism, bigotry and prejudice towards BBIPOC across our state. BBIPOC organizers in Montana are eager to build a multiracial coalition where equity and justice are fully integrated into our approach. Our convening at West Creek will serve as a space for us to build collective power.



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MONTANA CONSERVATION FUNDERS: LOOKING TO THE FUTURE

PROGRAM SUMMARY

The 2021 convening of the MT Conservation Funders Roundtable will give our group of foundations the opportunity to review our past impact and explore the future of conservation funding in Montana. We represent an active and impactful group of conservation funders that are focused on Montana; we share a commitment to safeguard natural resources, ecosystems, and rural landscapes. We know that a collaborative and coordinated effort is the most effective way for us to collectively create the impact we strive to achieve in our conservation investments. Our gathering will explore conservation finance trends, civic engagement in conservation issues, and conservation topics relevant to Indigenous leaders as well as emerging challenges and opportunities in the conservation space. We will conclude with a discussion that explores next steps as incoming and outgoing foundations plan for the future. We also intend to explore collaborative funding models as a strategy to collectively grow our conservation impact. After a year filled with “Zoom Fatigue” and greenscreen decision paralysis, we look forward to re-connecting in person to explore topics of mutual interest.



ABOUT THE MONTANA CONSERVATION FUNDERS ROUNDTABLE

The Montana Conservation Funders Roundtable has convened on a semi-regular basis for the last five years. These convenings have fostered collaboration amongst leadership and staff; allowing for collective impact where conservation investment is most in need. We share the mantra: how can we learn from one another and what opportunities lie ahead.



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[BLANKFOUNDATION.ORG/INITIATIVE/AMB-WEST-PHILANTHROPIES/#TAB4](https://blankfoundation.org/initiative/amb-west-philanthropies/#TAB4)

ENTREPRENEURIAL LEADERSHIP IN THE SOCIAL SECTOR

PROGRAM SUMMARY

The Arthur M. Blank Family Foundation (AMBFF), in partnership with Babson College, is offering a unique executive leadership development program for high-potential nonprofit and social sector executives, primarily from Georgia and Montana, whose organizations are facing critical moments of transition or growth opportunities. At this retreat, a customized experiential learning program will help participants identify and accelerate growth opportunities, reframe challenges to create new paths for action, and connect to personal and organizational resources for leadership. Using nature and place as inspiration, the program incorporates Arthur Blank's six core values, along with learning from living systems, and Babson College's Entrepreneurial Thought and Action® methodology, as well as the principles and process of Social Design.

Two senior leaders from each organization will be selected through a competitive review process led by a joint committee from AMBFF and Babson. In addition to the program at West Creek Ranch, participants will get access to a bank of virtual coaching hours for six months after the program. The program reflects AMBFF's commitment to equipping attendees with new approaches to leading and managing through uncertain and ambiguous times within the social sector, focusing not only on issues, but also on the attendees' own capacity as leaders.

BABSON COLLEGE

Arthur M. Blank School for
Entrepreneurial Leadership

ABOUT THE ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP

Babson College's Arthur M. Blank School for Entrepreneurial Leadership provides a dynamic, experiential learning laboratory where practitioners work together with corporations, business professionals, educational institutions, the social sector, small business owners and entrepreneurs from around the world to address real-world objectives and challenges. Featuring Entrepreneurial Thought & Action® (ET&A™), Babson's one-of-a-kind methodology for turning ideas into opportunities, the targeted programs are designed to empower individuals and organizations to be entrepreneurial leaders that create global economic and social value.



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IMAGINING THE FUTURE OF VETERANS' SERVICES: ADDRESSING OUR MENTAL HEALTH CRISIS

PROGRAM SUMMARY

Mission 85 is an initiative to provide a seamless network of warrior-centered services to veterans and their families in and between the Charlotte, Greenville and Atlanta areas. The collaborative is convening leading mental health providers, government leaders, policy makers, and veteran organization leaders at West Creek to:

- Map the trends, driving forces, and emerging issues impacting our veteran suicide crisis, and anticipate what future realities could hold for veteran mental health
- Develop strategies to help VSOs, state and federal agencies, and other key partners work in more cooperative, coordinated ways to respond successfully to the current suicide crisis and prepare for future mental health needs of veterans
- Advance the Mission 85 network as a working model for integrating veterans' services across organizations, platforms and regions

This gathering will build veteran mental health service capabilities along the I-85 corridor. Bringing together leading mental health providers, government agency leaders, and the three M85 veteran organizations to West Creek will enable sustained, intentional strategy sessions and relationship-building. The West Creek session will allow this initiative not only to improve and scale, but also develop a collaborative model for veterans' services across the United States.



ABOUT MISSION 85

Mission 85 is a collaborative between three veteran services organizations serving three states along the I-85 corridor: Veterans Bridge Home (Charlotte, NC), Upstate Warrior Solution (Greenville/Spartanburg, SC), and The Warrior Alliance (Atlanta, GA). Funded by the AMB Family Foundation's Overwatch Fund, these three organizations are collaborating to develop shared best practices, increase the number of veterans served, and conduct data-driven evaluations that track progress.

Mission 85 envisions a world in which the barriers between organizations and institutions committed to serving veterans are removed, and communities are equipped to offer personal, effective, integrated services to veterans and their families.



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FIRST TEE LEADERSHIP SUMMIT IN PARTNERSHIP WITH PGA TOUR SUPERSTORE



PROGRAM SUMMARY

Created through a new five-year, \$9.5 million Legacy Grant, the First Tee Leadership Summit in Partnership with PGA TOUR Superstore (PGATSS) will bring approximately 40 teens each summer to West Creek for leadership programming delivered by First Tee staff and PGATSS executives. The teens will be selected from in-store leadership series delivered in PGATSS markets around the country.

This all-encompassing experience is being designed to strengthen the adolescents' leadership skills in dynamic situations, with the objective of preparing them to transfer those skills to other scenarios they will encounter in the future. They will also emerge empowered to understand and become environmental stewards through participation in distinctive outdoor experiences. They'll have the unforgettable backdrop of West Creek Ranch where they'll take part in interactive workshops and outdoor leadership and team-building activities. First Tee's core competencies of building character, self-confidence and resilience will be a part of the experience, combined with a robust curriculum of leadership and professional development.

ABOUT FIRST TEE

First Tee builds experiences that build character. By seamlessly integrating the game of golf with life skills curricula, First Tee creates learning experiences that build inner strength, self-confidence and resilience that kids can assimilate into everything they do. Programs are delivered at golf courses, elementary schools and youth centers in all 50 states and six international locations.

ABOUT PGA TOUR SUPERSTORE

PGA TOUR Superstore (PGATSS) is part of the Blank Family of Businesses. As the PGA TOUR's exclusive off-course/off-airport retail partner in North America, PGATSS provides customers with access to the same technology and expertise as card-carrying PGA TOUR pros. All stores are staffed with teaching professionals and have multiple state-of-the-art swing simulators, practice hitting bays, and large putting greens. There is also an in-house club-making and repair facility. Along with equipment and accessories, PGATSS has an unmatched selection of men's, women's and juniors' apparel and footwear.



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NEW PLURALISTS: IMAGINING POSSIBILITIES FOR OUR LONG-TERM WORK

PROGRAM SUMMARY

We are a diverse group of funders who have joined forces to shape and launch New Pluralists, a new funder collaborative working in partnership with field leaders and focused on strengthening a culture of pluralism in America. Each of the funders has supported vital work toward this vision. We have distinct priorities and divergent ideological views, and we see our differences as an essential feature of a healthy democracy and effective philanthropy. We share a belief in the urgency of fostering new pluralism in America. We come together around a shared commitment to support and knit together the people and organizations working across domains in this growing field—from depolarization, social healing, bridge-building, and racial reconciliation to immigrant inclusion, collaborative problem-solving, civic skill-building, and interfaith engagement.

Our goal is to nurture relationships and build connective tissue and infrastructure across the field. We do that by funding experimentation, collaboration, research, and the creation of “public goods” for the field. We are also committed to broadly sharing what we learn along the way—with funders, field leaders and partners. The unlikely coalition of funders that New Pluralists has assembled is by design, as we are committed to embracing the norms and values of pluralism in how we engage with one another while supporting this work out in the world. We are also committed to forging strong bonds as individuals and institutions.

In that spirit, we will gather at West Creek Ranch to deepen relationships, reflect on our work to date in this launch year, and imagine what’s possible through our shared work over the long term. The visioning we do together will inform New Pluralists’ multi-year strategy and will strengthen the shared commitment and relationships among the funders.

NEW PLURALISTS

ABOUT NEW PLURALISTS

New Pluralists is a funder collaborative focused on supporting the growing field of practitioners, storytellers, researchers and innovators working to foster a culture of pluralism in America. The collaborative is committed to the vital work of healing our divisions by helping Americans recognize our shared humanity, embrace our differences, and solve challenges together.



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HARNESSING THE THERAPEUTIC POWER OF NATURE

PROGRAM SUMMARY

TAPS outdoor programming provides immersive experiences and opportunities for survivors to connect with the therapeutic power of nature and the wilderness. Bringing survivors together in a safe environment creates a space where they can engage with others and recognize they are not alone in their experience of loss. Military survivors connect with peers who are also overcoming challenges of grief, which will underpin their journey through post-traumatic growth. Survivors will be stimulated by the connection to nature as they build peer connections and foster self-renewal.

Families participate in guided physical and emotional movement, facilitated conversation, and intentional reflection, all in an inspiring outdoor setting. Participants leave the retreat with renewed confidence, a sense of triumph, and lifelong friendships. All outdoor programs are inclusive, activity-based events that include discussions for understanding and processing grief and small-group sharing sessions focused on connecting with peers.

During team-building activities, family-style meals, and group discussions, surviving family members are encouraged to get to know one another in a welcoming setting. The TAPS Outdoor Retreat and the restorative West Creek experience offer space that fosters encouragement and hope of healing, as well as pride in sharing the life and legacy of their military loved one with others.



ABOUT TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS (TAPS)

Tragedy Assistance Program for Survivors (TAPS) provides comfort, care and resources to all those grieving the death of a military loved one. Since 1994, TAPS has provided comfort and hope 24/7 through both a national peer support network and connection to grief resources, all at no cost to surviving families and loved ones.

TAPS provides a variety of programs to survivors, the nation and worldwide. Our National Military Survivor Seminar and Good Grief Camp has been held annually in Washington, D.C., over Memorial Day weekend since 1994. TAPS also conducts **regional survivor seminars for adults** and **youth programs** at locations across the country, as well as **retreats** and **expeditions** around the world.



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PHILANTHROPIC OPPORTUNITY THROUGH THE LENS OF MENTAL HEALTH, ADDICTION, AND COMMUNITY WELL-BEING

PROGRAM SUMMARY

- Provide representatives of Montana’s philanthropic community the opportunity to network with each other and learn about funding priorities and strategies of each foundation
- Collectively learn about programs, challenges, and opportunities from key mental health, addiction, and well-being providers and other experts in Montana
- Examine how funders in adjacent fields like education, youth, homelessness, and criminal justice reform can advance mental health and addiction outcomes while working in the areas they already fund
- Highlight best practices, evidence-informed approaches, and innovative thinking

Objectives

Attendees will understand the funding ecosystem in Montana, their role in the system, and the importance of mental health and well-being to the outcomes they seek. Attendees will identify opportunities for collective impact like pooled funds or multi-funder support for programs and initiatives. With increased knowledge and community connection, attendees will be able to advance mental health and addiction outcomes via increased investment to create more resilient communities in Montana.

Focus of Conversations

Funders have a unique role in the shared stewardship of resources, including supporting what we know works plus innovative programming and policy-based initiatives. Funders also carry with them influence beyond the power of their financial resources. How can a group of forward-thinking philanthropic organizations think bigger to catalyze change to create an ecosystem in Montana in which all people are thriving?



ABOUT M.J. MURDOCK CHARITABLE TRUST

M.J. Murdock Charitable Trust, created by the will of the late Melvin J. (Jack) Murdock, provides grants to nonprofit organizations in five states of the Pacific Northwest—Alaska, Idaho, Montana, Oregon, and Washington—that seek to strengthen the region’s educational, social, spiritual, and cultural base in creative and sustainable ways.

ABOUT WELL BEING TRUST

Well Being Trust is an impact philanthropy with the mission to advance the mental, social and spiritual health of the nation. Founded by Providence St. Joseph Health in 2016 as an independent foundation with an initial seed endowment of \$100 million, an additional \$30 million was invested in California from 2017 to 2020 to create proof points and tests of change. Today, Well Being Trust strategically partners and invests in the areas of: integrated care delivery, increasing coverage/affordable access, and vital community conditions. This, to save lives from deaths of despair and to increase well-being for all in America. Our work is rooted in the Framework for Excellence in Mental Health and Well Being and we employ a social movement approach to *transform the health of the nation and improve well-being for everyone.*

ABOUT MINDFUL PHILANTHROPY

Mindful Philanthropy is dedicated to increasing impactful funding of mental health, addiction, and community well-being initiatives. From academic achievement to economic mobility and overall equality, mental health and addiction play a central role in every major social issue. Mindful Philanthropy helps philanthropies advance social progress and create thriving communities across a broad range of mental health initiatives--- from supporting evidence-informed direct services, increasing the capacity of systems so that programs can function more effectively, funding research that underpins these programs, and supporting policy initiatives that are needed to sustain them.

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CAREERREADY ATL – A REGIONAL BLUEPRINT FOR OPPORTUNITY THROUGH YOUTH APPRENTICESHIP

PROGRAM SUMMARY

CareerReady ATL is an ecosystem focused on scaling and sustaining Youth Apprenticeship and Work-Based Learning (WBL) opportunities in the Greater Atlanta region as a model for Georgia. We envision a Youth Apprenticeship System focused on Black, Hispanic and other youth of color furthest from opportunity that ensures they have multiple pathways to economic well-being and self-sufficiency as well as develops a regional talent pipeline to meet the needs of industry. CareerReady ATL will maximize assets by empowering existing system actors, including employers, educators, and supportive services providers. Youth Apprenticeship is a powerful tool to create opportunity, equity, and economic mobility. We will build a system that not only addresses the needs and aspirations of young people but also integrates the most impacted youth into ongoing decision making and governance of CareerReady ATL.

ABOUT NEW AMERICA

New America is dedicated to renewing the promise of America, bringing us closer to our nation's highest ideals. We're a different kind of think tank: one dedicated to public problem solving. Our team of visionary researchers, changemakers, technologists, and storytellers study and seize the opportunities presented by dramatic social and technological change. We search for powerful ideas, wherever they are, and collaborate with civic innovators around the country to develop evidence-based solutions. Led by the Center for Education at New America, The Partnership to Advance Youth Apprenticeship (PAYA) is a multi-year, collaborative initiative that supports place-based efforts to expand access to high-quality apprenticeship opportunities for high school age youth as a strategy for building a more inclusive economy. Through a combination of research, technical support, and strategic regional investment, PAYA works to restore the link between American education and economic mobility and to challenge the inequities that persist across our systems of education and work.



ABOUT ATLANTA CAREERRISE

Atlanta CareerRise, a regional funders collaborative managed by the United Way of Greater Atlanta and supported by investments from the National Fund for Workforce Solutions and eight local funding partners, implements a nationally recognized model of workforce development in 13-county Greater Atlanta region. Atlanta CareerRise benefits the community, employers and the underemployed by creating employer-led workforce partnerships to train employees and applicants for middle-skill careers in high-growth industries.

ABOUT UNITED WAY OF GREATER ATLANTA

United Way of Greater Atlanta invests in more than 200 programs in 13 counties through the United Way Child Well-Being Impact Fund. They bring together people and resources to tackle complex community issues and drive sustainable positive change to help our community thrive. Greater Atlanta is a community where all individuals and families thrive — a community where everyone has the opportunity to live a healthy life, acquire the education and skills they need to earn a good living and have a roof over their heads.



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GROWTH AFTER TRAUMA

PROGRAM SUMMARY

The Boulder Crest Institute for Posttraumatic Growth (PTG) will conduct a Posttraumatic Growth Summit at West Creek Ranch. The purpose of this summit is to bring together the Boulder Crest Foundation Scientific committee, other renowned experts, and representatives from the Department of Veterans Affairs to plan for continued scaling of the Warrior PATHH program and discuss research opportunities for 2022-2025.



BOULDER CREST

ABOUT BOULDER CREST FOUNDATION

Boulder Crest's mission is to facilitate Posttraumatic Growth through transformative programs, world-class training and education initiatives, and research and advocacy efforts. Boulder Crest envisions a world where all combat veterans, first responders, and their families have the training, skills, and support they need to transform their struggle into lifelong Posttraumatic Growth.



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GALLUP CENTER ON BLACK VOICES INSTITUTE 2021: A HYPER LOCAL APPROACH TO UNDERSTANDING THE BLACK EXPERIENCE

PROGRAM SUMMARY

The Gallup Center on Black Voices (GCBV) will host a West Creek summit to review all of their research from the previous year to stimulate innovative thinking as they develop a model for implementing a local approach to amplifying Black voices. GCBV's sessions will include a few local organizations that are joining the city-level initiative, along with key participants—from city leaders to community funders that might glean valuable insights from the data for programming.

Sessions will be focused on developing a process that breaks through barriers to enable cross-knowledge sharing and ideation, identifying stakeholders, exploring mechanisms for community engagement, and building local capacity for leveraging and using data in decision making.

GALLUP®

ABOUT GALLUP CENTER ON BLACK VOICES

Gallup Center on Black Voices (GCBV) is a 100-year commitment to report the Black experience in the United States. Gallup is devoted to studying and highlighting the experiences of more than 40 million Black Americans: tracking and reporting on progress in life outcomes and a life well lived. The investigation will cover justice, health and wellbeing, economic opportunity, jobs and work, education, and community environment.



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[NEWS.GALLUP.COM/322325/ABOUT-MEASURING-BLACK-VOICES](https://news.gallup.com/322325/ABOUT-MEASURING-BLACK-VOICES)

THE ASPEN CRIMINAL JUSTICE REFORM INITIATIVE

PROGRAM SUMMARY

Aspen's Criminal Justice Reform Initiative (CJRI) supports and amplifies community-level policies and practices that can transform how we think of justice in the United States. CJRI believes that when justice is truly realized, both safety and opportunity are defined and created by communities themselves, so that they may become free of the heavy weight of the criminal legal system.

The anchor program of CJRI is the Justice & Governance Partnership (JGP), which will support jurisdictions to improve analytical capacity and create policy improvements focused on ending overdependence on the criminal legal system, and will stimulate reinvestment in the local people, institutions and networks most knowledgeable about neighborhood safety and justice. JGP does this by convening collaborations among government and community stakeholders and creation of a Local Justice Intermediary, improving analytic capacity of partnerships through an annual Justice Audit and supporting communities and jurisdictions to actively change local justice-related policy through an annual Justice Reinvestment Plan.



ABOUT THE ASPEN INSTITUTE

The Aspen Institute is a global nonprofit organization committed to realizing a free, just, and equitable society. Founded in 1949, the Institute drives change through dialogue, leadership, and action to help solve the most important challenges facing the United States and the world.



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TRUTH AND TRANSFORMATION: BUILDING EQUITABLE PARTNERSHIPS TO ADVANCE RACIAL JUSTICE IN ATLANTA

PROGRAM SUMMARY

The National Center for Civil and Human Rights (NCCHR) believes that an honest understanding of history is critical to shaping a more equitable future. Truth and Transformation is a National Center for Civil and Human Rights initiative focused on investigating the history of racial violence in the Atlanta region. Our goal is for our community to confront a past that has deliberately been elided from school curricula and public discourse.

Acknowledging this record formally and publicly will free our community and our country to embrace opportunities for healing and transformation. The center will bring this history to light through storytelling, discussion, memorials and curricular materials, with the goal of inspiring civic engagement.

Like the most successful projects that focus on community impact, NCCHR's Truth and Transformation Initiative will be guided by multi-stakeholder, equity-centered collaborations. No one segment of the community or single organization can determine how a process of truth and transformation should be shaped. We invite a diverse constellation of groups to the table: educational institutions, nonprofits, cultural institutions, corporate interests, municipal leadership, philanthropic entities, and unaffiliated grassroots advocates. Using community-based design thinking and transformative dialogic methods, we will build trust, share expertise, and facilitate habits of collaboration for this specific project—and for joint efforts yet to come.

Through our workshops, we will develop shared understandings about approaches to community collaboration that promote empathy-building and productive engagements with historical truth.



**NATIONAL CENTER FOR
CIVIL AND HUMAN RIGHTS**

ABOUT THE NATIONAL CENTER FOR CIVIL AND HUMAN RIGHTS

The National Center for Civil and Human Rights believes in justice and dignity for all—and the power of people to make this real. We inspire visitors and our other audiences with immersive exhibitions, dynamic events and conversations, and engagement and education/training programs.



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AMB WEST

As the Montana-based team of The Arthur M. Blank Family Foundation, AMB West Philanthropies includes West Creek Ranch, AMB West Community Fund, AMB West Conservation, AMB West Base Camp, and AMB West Challenge Course. Through grant making, convening, advocacy and in-kind programs, AMB West Philanthropies promotes positive change in peoples' lives, and builds and enhances the communities in which they live and work.

The associate-led **AMB West Community Fund** gives staff at Mountain Sky Guest Ranch and West Creek Ranch the opportunity to give back to their local communities through grant making focused on early childhood development, youth empowerment and development, community wellness, and youth suicide prevention.

In 2018, Arthur Blank transformed **West Creek Ranch** into an inspired

space that's offered by invitation-only to select nonprofit organizations, business partners, and associates of The Blank Family of Businesses. At West Creek, AMB West Philanthropies hosts local, national and global leaders who are pursuing innovative solutions to complex challenges of vital significance that align with the Foundation board's passions such as well-being, urban housing, climate resilience, and the health of military veterans.

We are committed to **conservation** in Montana—managing our property and associated businesses in a responsible and sustained manner as a valued neighbor and community member.

AMB West Basecamp and **AMB West Challenge Course** provide opportunities for guests and nonprofit organizations to use the outdoors and nature to educate, build trust and create connections.



@ambwestphilanthropies





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