

PROGRAM GUIDE

WELCOME

We believe that a place can serve as a destination for people to come together and collectively make a difference, strengthen communities and find purpose greater than themselves.

At West Creek, The Arthur M. Blank Family Foundation provides our nonprofit and philanthropic partners an opportunity to connect, renew and inspire while exploring crucial local, national and global issues aligned with our priorities and faced by our communities.

ABOUT WEST CREEK RANCH

In 2018, Arthur Blank—chairman of The Arthur M. Blank Family Foundation and owner of Mountain Sky Guest Ranch, Paradise Valley Ranch and The Ranch at Dome Mountain in Park County, Montana—opened a unique nonprofit conference and retreat space at nearby West Creek Ranch in Paradise Valley, about 25 miles north of Yellowstone National Park. Situated on the Yellowstone River, the 6,700-acre West Creek Ranch features spectacular natural resources on unspoiled land, one mile above sea level, all protected by conservation easements.

The Montana-based team of the Blank Family Foundation hosts local, national and global leaders at West Creek who are pursuing innovative solutions to complex challenges of vital significance such as well-being, urban housing, climate resilience, and the health of military veterans. The Blank Family Foundation donates these full-service retreats to organizations focused on issues aligned with the Foundation board's passions.

West Creek offers a one-of-a-kind opportunity: seamless transitions between a modern meeting space—full business services plus wi-fi and gourmet dining—and unplugged experiences in the Montana high country. West Creek staff design customized, purpose-driven activities including horseback riding, hiking, fishing, yoga, rafting, golf, expeditions to Yellowstone National Park, a challenge course, and more. West Creek guests spend as much time in outdoor interactions as indoor meetings, based on the belief that deep connections with our natural surroundings and with one another produce benefits that can't be replicated in usual conference settings.



2022 WEST CREEK NONPROFIT AND PHILANTHROPIC PROGRAMS

- APR 8 24 BOULDER CREST FOUNDATION WARRIOR PATHH
- APR 27 29 NEW HOST PARTNER ORIENTATION
- MAY 31 JUNE 3 THE HUNT INSTITUTE EARLY CHILDHOOD PROGRAM
 - JUNE 6 10 BOULDER CREST FOUNDATION WARRIOR PATHH
 - JUNE 20 24 BABSON COLLEGE'S ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP
- JUNE 27 JULY 1 FORD FOUNDATION + SOCIAL AND ECONOMIC JUSTICE LEADERS PROJECT
 - JULY 5 8 BLANK FAMILY FOUNDATION ENVIRONMENT PROGRAM
 - JULY 25 29 LEADERSHIP MONTANA
 - AUG 1 12 **PGA TOUR SUPERSTORE + FIRST TEE**
 - AUG 15 17 REACH HIGHER MONTANA
 - AUG 17 19 MONTANA CONSERVATION FUNDERS ROUNDTABLE
 - AUG 22 26 NEW PLURALISTS
- AUG 29 SEPT 2 BLANK CENTER FOR STUTTERING EDUCATION AND RESEARCH
 - SEPT 5 9 TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS (TAPS)
 - SEPT 12 16 FUTURE HORIZONS ROUNDTABLE
 - SEPT 26 30 ASPEN INSTITUTE LEADERSHIP COUNCIL ON YOUTH PURPOSE AND WELL-BEING
 - OCT 10 12 HOPA MOUNTAIN
 - OCT 12 14 MINDFUL PHILANTHROPY MONTANA WELL-BEING FUNDERS
 - OCT 17 21 BABSON COLLEGE'S ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP
 - OCT 21 25 BIG HEARTS UNDER THE BIG SKY
 - OCT 25 28 YELLOWSTONE FOREVER
 - OCT 31 NOV 4 BOULDER CREST FOUNDATION STRUGGLE WELL TRAINING

BOULDER CREST FOUNDATION PRESENTS: WARRIOR PATHH

PROGRAM SUMMARY

Warrior PATHH (Progressive Alternative Training for Healing Heroes) is a transformative, lifelong, Posttraumatic Growth based training program for combat veterans and first responders. The training begins with a 7-day on-site initiation followed by 18 months of training delivered by our instructors through our myPATHH platform. Warrior PATHH programs are

available for both male and female combat veterans—active duty or veteran, and first responders who have been involved in critical incidents. All Warrior PATHH instructors have walked the road from struggle to strength, and the blended team of trained combat veterans and civilians leverage their own experiences to guide attendees.



ABOUT BOULDER CREST FOUNDATION

The veteran-led Boulder Crest Foundation uses the proven science of Posttraumatic Growth to heal, train and advocate for combat veterans, first responders and their families who have experienced trauma. We develop, deliver and scale transformative programs to ensure these remarkable men and women transform struggle into strength and lifelong growth, so they can live the great lives they deserve. More broadly, we are working to drive change across the mental health system, in pursuit of a system that is accessible, effective and healthy.

THE HUNT INSTITUTE PRESENTS: MONTANA CHILD CARE POLICY WORKSHOP

PROGRAM SUMMARY

Research shows that children's earliest experiences are critical for cognitive, social, and emotional development and build the foundation for their future learning, behavior, and health. The COVID-19 pandemic has highlighted the historic and ongoing challenge the early care and education system faces, namely that a market-based system does not and cannot provide high-quality, affordable child care that reaches young children and families without significant public investment. The Montana Child Care Policy Workshop invites Montana legislators, governor's office staff, business leaders, as well as early childhood providers and system leaders to collaborate in understanding Montana's early childhood landscape. The goal is to identify innovative child care solutions related to access, affordability, workforce, and supporting child care providers as business leaders.



ABOUT THE HUNT INSTITUTE

Established in 2001, The Hunt Institute honors the legacy of James B. Hunt, Jr., the former governor of North Carolina who distinguished himself as an ardent champion of education, especially early childhood education.

The Hunt Institute brings together people and resources to inspire and inform elected officials and policymakers about key issues across the education continuum – from prenatal to workforce – resulting in visionary leaders who are prepared to take strategic action for greater educational outcomes and student success.

THE ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP PRESENTS: NONPROFIT ENTREPRENEURIAL LEADERSHIP

PROGRAM SUMMARY

The Arthur M. Blank Family Foundation, in partnership with Babson College, is offering a unique executive certificate program for high-potential nonprofit executives, primarily from Georgia and Montana, whose organizations are facing critical moments of transition or growth opportunities. This customized experiential learning program helps participants reframe challenges to create new paths for action and connect to personal and organizational resources for leadership. Using nature and place as inspiration, the program incorporates Arthur Blank's six core values, along with learning from living systems, Babson's Entrepreneurial Thought & Action® methodology, and the principles and process of social design. The program reflects the Blank Foundation's commitment to equipping attendees with new approaches to leading and managing through uncertain and ambiguous times.

BABSON COLLEGE

Arthur M. Blank School for Entrepreneurial Leadership

ABOUT THE ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP

Babson College's Arthur M. Blank School for Entrepreneurial Leadership provides a dynamic, experiential learning laboratory where practitioners work together with corporations, business professionals, educational institutions, the social sector, small business owners, and entrepreneurs from around the world to address real-world objectives and challenges. Featuring Entrepreneurial Thought & Action® (ET&A[™]), Babson's one-of-a-kind methodology for turning ideas into opportunities, the targeted programs are designed to empower individuals and organizations to be entrepreneurial leaders that create global economic and social value.

FORD FOUNDATION/SOCIAL & ECONOMIC JUSTICE LEADERS PROJECT PRESENTS: VISION & STRATEGY FOR A NEW DEMOCRACY - A RETREAT TO ADVANCE

PROGRAM SUMMARY

The Ford Foundation and Social & Economic Justice Leaders will bring together activists, advocates, artists and scholars to discuss ways to strengthen our vision for a reparative democracy. Participants will begin to build strategies

together to actualize that vision, nurture existing and new relationships between people committed to democracy across a range of roles and organizations, and lay the groundwork for a range of efforts toward that long-term goal.



ABOUT FORD FOUNDATION/SOCIAL & ECONOMIC JUSTICE LEADERS PROJECT

The Ford Foundation is an independent organization working to address inequality and build a future grounded in justice. For more than 85 years, it has supported visionaries on the frontlines of social change worldwide, guided by its mission to strengthen democratic values, reduce poverty and injustice, promote international cooperation, and advance human achievement.

The Social and Economic Justice Leaders Project is a utility that helps movement leaders plan into the future and practice responding together to conditions outside their control.

THE ARTHUR M. BLANK FAMILY FOUNDATION PRESENTS: THE ARTHUR M. BLANK FAMILY FOUNDATION ENVIRONMENT PROGRAM CONVENING

PROGRAM SUMMARY

The Arthur M. Blank Family Foundation spent the last year on a learning journey around the role of philanthropy in addressing climate change and have launched a strategy development process focused on supporting the transition to renewable energy and its equitable distribution and use. To help shape our strategy, we are now engaged in a much deeper process to understand the ecosystem, learn from those in the field, center community, and begin to identify ways in which our resources might support the work already underway. We are convening a small group of experts to help us shape the strategy, explore bold but pragmatic solutions, and identify opportunities for collaboration and learning.

The Arthur M. Blank Family Foundation

ABOUT THE ARTHUR M. BLANK FAMILY FOUNDATION

After more than 25 years and nearly \$900 million in giving, The Arthur M. Blank Family Foundation is committed to significantly accelerating the impact of its philanthropy over the next 10+ years. The foundation is currently on a journey of deeper learning and strategy setting for its new priority areas: Youth Development, Democracy, Environment., Mental Health & Well-Being and Atlanta's Westside. Additionally, the foundation oversees a large portfolio of enduring founder-led initiatives.

LEADERSHIP MONTANA PRESENTS: LEADERSHIP MONTANA FOR LEGISLATORS

PROGRAM SUMMARY

At Leadership Montana, we know that common ground can be found in uncommon places, so our programming is designed to help leaders work better together by creating a unique opportunity to build relationships and replace differences with commonalities.

Through this innovative opportunity at West Creek, we invite Montana legislators to strengthen relationships and lean into working better together during a two-day leadership workshop designed to focus on communication, collaboration and creating a shared language that can transcend political identity. The goal is to enhance authentic cooperation amongst these public servants for the benefit of all Montana.



ABOUT LEADERSHIP MONTANA

Leadership Montana exists to develop leaders committed to building a better Montana through knowledge, collaboration, and civility. Our collective of leaders from business, labor, healthcare, education, nonprofit, and government form a strong partnership for the betterment of our state.

FIRST TEE & PGA TOUR SUPERSTORE PRESENT: FIRST TEE LEADERSHIP SUMMIT IN PARTNERSHIP WITH PGA TOUR SUPERSTORE

PROGRAM SUMMARY

Forty First Tee participants from across the country are selected annually for the First Tee Leadership Summit. This first-of-its-kind summit is designed to strengthen the participants' leadership skills through dynamic outdoor and team-building activities with the intended purpose of personal growth, education and coming together to make a difference. The robust curriculum explores concepts such as relationship building, positive risk taking, and identifying character strengths. The teens will participate in outdoor activities such as fly fishing, yoga, meditation, horseback riding, archery, whitewater rafting and hiking, in which they will be encouraged to apply their learnings.

Former NFL player and motivational speaker Michael Vick and professional golf and recent winner of The John Shippen Invitational Shasta Averyhardt will be featured guest speakers along with leaders from PGA TOUR Superstore's headquarters, including CEO and President Dick Sullivan.



ABOUT FIRST TEE & PGA TOUR SUPERSTORE

Launching in 1997, First Tee is celebrating 25 years of enabling kids to build the strength of character that empowers them through a lifetime of new challenges. By seamlessly integrating the game of golf with a life skills curriculum, First Tee creates active learning experiences that build inner strength, self-confidence and resilience that kids can carry to everything they do. These character education programs are offered at golf courses, schools and youth centers in all 50 states and at six international locations.

REACH HIGHER MONTANA PRESENTS: MONTANA WORK-BASED LEARNING COLLABORATIVE

PROGRAM SUMMARY

The Montana Work-Based Learning Collaborative comprises a cross-section of public and private sector organizations with a stake in work-based learning, determined to work together to find a better way to ensure Montana students, educators, and businesses are supported by high-quality, accessible, relevant, and measurable work-based learning opportunities.

Our vision is for every young adult in Montana to have multiple pathways to economic self-sufficiency, supported by a statewide work-based learning system that honors the potential of students and addresses the workforce needs of Montana businesses, today and tomorrow.



ABOUT REACH HIGHER MONTANA

At Reach Higher Montana our mission is to help Montana students strategically pursue educational opportunities, so they are ready to achieve personal success in education, career, and life. We provide outreach services to Montana's small high schools (classes A – C) to support college and career awareness and exploration, and access to high quality youth apprenticeship experiences. We fund and administer scholarships for Montana students, and provide targeted educational funding and services for youth exiting Montana's foster care system and transitioning to adulthood.

KENDEDA FUND PRESENTS: MONTANA CONSERVATION FUNDERS: BUILDING ON SHARED VISION

PROGRAM SUMMARY

The 2022 Montana Conservation Funders Roundtable will reconvene for two days of knowledge sharing and exposure to some of the most pressing issues in Montana. The funders group shares a commitment to safeguard natural resources, ecosystems, and rural landscapes; and collectively funded over \$10 million of nonprofit conservation work in 2021. Our gathering will explore conservation topics relevant to Indigenous leaders and wildlife managers as well as emerging challenges and opportunities catalyzed by the bi-partisan infrastructure bill.



ABOUT KENDEDA FUND

The Kendeda Fund is the lead host for 2022. Kendeda is dedicated to exploring how human beings can build a more just and equitable world, one in which we use resources wisely and relate to one another more mindfully. As Kendeda spends down, we are passionate about fostering a well-coordinated and committed cohort of Montana conservation funders moving forward.

REFLECTING ON OUR WORK & PUTTING PLURALISM INTO ACTION

PROGRAM SUMMARY

New Pluralists is a funder collaborative focused on strengthening pluralism in America. Participating funders have distinct priorities and divergent ideological views. We see those differences as an essential feature of our democracy and of effective philanthropy. We support actors working across this field—from depolarization and racial reconciliation to collaborative problem-solving and interfaith engagement.

Our goal is to nurture relationships and build shared insight across the field. We fund experimentation, collaboration

and research – to support belonging over the long-term, and to "meet the moment" by weathering crises in ways that transcend zero-sum thinking.

We will gather at West Creek to deepen relationships, reflect on our work, and imagine what's possible over the long term. Our program is designed to strengthen the shared commitment and relationships among the collaborative's core funders.

NEW PLURALISTS

ABOUT NEW PLURALISTS

New Pluralists is a funder collaborative focused on supporting the growing field of practitioners, storytellers, researchers and innovators working to foster a culture of pluralism and authentic belonging in America. The collaborative is committed to the vital work of healing our divisions by helping Americans recognize our shared humanity, embrace our differences, and solve challenges together.

ARTHUR M. BLANK CENTER FOR STUTTERING EDUCATION AND RESEARCH PRESENTS: CULTIVATING THE HEART OF THE BLANK CENTER

PROGRAM SUMMARY

The Blank Center team is a rapidly growing community of culturally and linguistically diverse clinicians, researchers, and thought leaders who do and do not stutter who are dedicated to giving of their lives to ensure a better and brighter future for children, teens, and adults who stutter worldwide. We plan to use the West Creek experience to bring our team together to cultivate an environment and operational foundation based on our Founding Director's HEART (Honor, Empathize, Accept, Respect, Time) framework. This framework will ensure that we honor, empathize, accept, and respect each other's individual approaches to work and embrace team members' individual strengths such that collectively, we can change the world.





ABOUT ARTHUR M. BLANK CENTER FOR STUTTERING EDUCATION AND RESEARCH

The Blank Center, comprised of the Michael and Tami Lang Stuttering Institute, Dr. Jennifer and Emanuel Bodner Developmental Stuttering Lab and Dealey Family Foundation Stuttering Clinic is changing the world for people who stutter through: 1) providing life-changing Communication, Advocacy, Resiliency, and Education (CARE) programming at no cost; 2) offering unparalleled training to students, faculty, and practicing clinicians worldwide; 3) generating field-changing research exploring the etiology of stuttering, best practices, and the lived experiences of individuals who stutter worldwide.

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS (TAPS) PRESENTS: HARNESSING THE THERAPEUTIC POWER OF NATURE

PROGRAM SUMMARY

TAPS outdoor programming provides immersive opportunities for survivors to connect with the therapeutic power of nature. Military survivors engage with peers who share their experiences overcoming the challenges of grief and become grounded for their journey as they harness new grief skillsets. Survivors will be stimulated by nature as they build peer connections, fostering self-renewal and post-traumatic growth.

Families participate in guided physical activities, facilitated conversations, and intentional reflection, in an inspiring

outdoor setting. Participants leave with renewed confidence, a sense of triumph, and lifelong friendships. Programs are inclusive and include discussion for understanding and processing grief and small-group sharing sessions focused on connecting with peers.

This restorative experience allows families to share the life and legacy of their military loved one while experiencing hope and healing.



ABOUT TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS (TAPS)

TAPS provides comfort, care, and resources to those grieving the death of a military loved one. Since 1994, TAPS has provided hope 24/7 through a national peer support network and connection to grief resources, at no cost to military survivors.

TAPS hosts military survivor programs globally. Our National Military Survivor Seminar and Good Grief Camp has been held in Arlington, VA, over Memorial Day weekend since 1994. TAPS conducts regional survivor seminars nationwide as well as survivor experiences.

THE CENTER FOR NATURAL RESOURCES & ENVIRONMENTAL POLICY AND THE CALIFORNIA LANDSCAPE STEWARDSHIP NETWORK PRESENT: FUTURE HORIZONS: A ROUNDTABLE FOR LANDSCAPE STEWARDSHIP

PROGRAM SUMMARY

The Future Horizons Roundtable is a gathering of deep thinkers and big doers. We are a group of network catalysts and weavers, large landscape conservation pioneers, communitybased advocates, educators, storytellers, and lifelong nature lovers. This group seeks to capture a wider field of view for the future of conservation and stewardship work.

Our story is one of immense challenge and opportunity at this moment in time. In addition to the existential threat of climate change and its amplified impacts, the pandemic has exacerbated inequities and further strained alreadystruggling institutions. In the last couple of years alone, the immensity of our environmental challenges fully intersected with that of our social and civic challenges. We see a need for conservation and stewardship practitioners to connect people across cultures and worldviews through the work of collaboratively stewarding their communities, landscapes, cultures, and cherished places. This vision requires that we meet people where they're at, elevate the role of collaborative leadership and systems-based thinking, and create inclusive spaces for people to come together, listen and be heard.





ABOUT THE CENTER FOR NATURAL RESOURCES & ENVIRONMENTAL POLICY AND THE CALIFORNIA LANDSCAPE STEWARDSHIP NETWORK

The Center for Natural Resources & Environmental Policy is a public service organization embedded at the University of Montana. It helps people solve tough public problems, make informed decisions, and implement solutions that foster livable communities, vibrant economies, and healthy landscapes.

The California Landscape Stewardship Network is a statewide "network of networks" that brings stewardship and conservation practitioners together to share resources, solve common problems, and build awareness of the value of working across boundaries at the landscape scale.

THE ASPEN INSTITUTE'S OPPORTUNITY YOUTH FORUM & FUND (OYF) PRESENTS: PURPOSEFUL PATHWAYS WITH THE RISING GENERATION

PROGRAM SUMMARY

The Aspen Opportunity Youth Fund/Forum (OYF), in partnership with the Arthur M. Blank Foundation, the Alice L. Walton Foundation, the Whole Health Institute and others, plans to convene a meeting that will include funders, young people, thought leaders, and other key constituencies to help develop a national initiative that focuses on centering purpose and meaning-making within the larger youth field – especially for those young people who have the least access to opportunity. A OYF gathering of 300-400 individuals in San Francisco in Spring, 2022 will precede this funders meeting and will help to design the funding collaborative and national initiative aimed at scaling "purposeful pathways and purposeful youth opportunity ecosystems," with proximate leaders. We will shape the initiative, outcome goals, learning agenda, metrics, narrative and systems change plans, and additional funder partnerships leading up to and during the meeting and engage 15-20 funder partners together at West Creek to co-create and leverage additional philanthropic support and input.



ABOUT THE ASPEN INSTITUTE'S OPPORTUNITY YOUTH FORUM & FUND (OYF)

Launched In 2012, with support from a core set of funding partners, the Aspen Institute's Opportunity Youth Forum & Fund (OYF) aims to make systems work better for young people and to scale innovative solutions that bring opportunity and meaning to primarily young adults of color, who have barriers to opportunity. The OYF is working with multiple foundations to invest in and scale strategies that center belonging, meaning making, well-being, and purpose (BMWP) within pathways and systems that serve youth/young adults. This funding collaborative will deepen the impact and improve the lived experience of young adults & grow meaning-making work so youth can thrive.

LOCAL FOOD FOR LOCAL FAMILIES

PROGRAM SUMMARY

The Local Food for Local Families cooperative initiative is focused on providing healthy Montana-grown food that meets the needs of Montana families. Hopa Mountain, Mission West Community Development Partners, Western Montana Growers Cooperative, Livingston Food Resource Center, Community Food and Agriculture Coalition, and the Montana Food Bank Network are working together to increase access to locally grown and processed agricultural products as well as distribution through regional food hubs, in particular rural and tribal food pantries. As a result of COVID-19, we are working to rebuild our local food system with the goal of investing in long-term, sustainable and proven strategies that work for producers while also supporting food sovereignty efforts on the Native Nations that share our geography.



ABOUT HOPA MOUNTAIN

Hopa Mountain invests in rural and tribal citizen leaders who are improving education, ecological health, and economic development. Citizen leaders step forward when they recognize that their community needs help. By providing these leaders with training, mentoring, networking opportunities, and financial resources, Hopa Mountain advances the health and well-being of rural and tribal communities.

MINDFUL PHILANTHROPY PRESENTS: COLLABORATIVE PHILANTHROPY FOR MONTANA MENTAL HEALTH AND WELL-BEING

PROGRAM SUMMARY

This convening will bring together funders committed to advancing well-being for all across the State of Montana to develop a strategic plan for collective and aligned action. The time together will be spent reflecting on the state of the State while focused on collaborative co-creation of solutions that address the greatest mental health needs in Montana. The program will build on collective and individual learning since the first meeting of this group at West Creek Ranch in 2021. This year's program will serve to reflect on collective progress in the past year and ready the participants for investment opportunities in mental health and well-being in Montana in 2023.

Together, our goal is to identify new opportunities for impact, work together to design effective solutions and activate investments that foster mental health, well-being and resilience for all Montanans.



ABOUT MINDFUL PHILANTHROPY

Mindful Philanthropy was founded in 2020 with the mission to catalyze impactful funding in mental health, addiction, and well-being. We envision a world in which all funders are invested in solutions that integrate mental health and well-being so that all people have equitable access to the tools and resources they need to be well. Mindful philanthropy is hosting this convening on behalf of philanthropic funders in Montana to align and activate impact for all.

ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP AT BABSON COLLEGE PRESENTS: VALUES-BASED LEADERSHIP TEACHING SUMMIT

PROGRAM SUMMARY

This inaugural cohort will include twelve exceptional teachers in their respective disciplines who will design a 45-minute pedagogical experience to teach values-based leadership. Their purpose is to inspire and engage students in the importance and practical value of values-based leadership. They will be asked to not use technology as part of their designed experience (e.g., no PowerPoints) but instead focus on engaging their learners cognitively, emotionally, visually, and relationally. Each teacher will write-up and submit their teaching notes before the summit. In addition, videographers will be recording each teaching experience. The teaching notes, follow-up interviews with each instructor, and the recordings will be used to create an asset that can be used by instructors and practitioners as a guide on how to teach values-based leadership.

BABSON COLLEGE

Arthur M. Blank School for Entrepreneurial Leadership

ABOUT ARTHUR M. BLANK SCHOOL FOR ENTREPRENEURIAL LEADERSHIP AT BABSON COLLEGE

The world needs more entrepreneurial leaders. We are creating those entrepreneurial leaders at Babson. At Babson's Arthur M. Blank School for Entrepreneurial Leadership, we teach the entire Babson College community to lead change, solve global problems, and create sustainable value across business and society through learning, teaching, research, and engagement in entrepreneurial practice. Babson's Blank School builds entrepreneurial leaders with empathy, morality, compassion, and drive to produce scalable solutions that can benefit individuals, communities, and the world.

MONTANA OUTFITTERS AND GUIDES ASSOCIATION PRESENTS: BIG HEARTS UNDER THE BIG SKY

PROGRAM SUMMARY

Established in 2008, by the Montana Outfitters & Guides Association, Big Hearts Under the Big Sky is a service organization that provides high-quality therapeutic outdoor adventures—all at no cost—to those who have provided extraordinary services to our country and children who face life-threatening illnesses. Through this program, Big Hearts matches deserving participant families with professional member outfitters to give them a healing, uplifting, and memory-making trip in the heart of Montana. This model is unique nationwide.

To date the Big Hearts program has served 200 families and 800 individuals amounting to over \$1 million in donated service. Partnering with West Creek Ranch allows Big Hearts to offer this program to two families per year.



ABOUT MONTANA OUTFITTERS AND GUIDES ASSOCIATION

MOGA is proud to include more than 1,200 of Montana's professional licensed outfitters and guides with operations that span the state's regions. With years of experience guiding hunters, fishermen, horseback riders, skiers and snowmobilers, our outfitters show clients the best of Montana in a vacation that's personalized to their needs.

YELLOWSTONE FOREVER, NATIONAL PARK SERVICE (YELLOWSTONE NATIONAL PARK) PRESENTS: TRIBAL HERITAGE IN THE GREATER YELLOWSTONE ECOSYSTEM

PROGRAM SUMMARY

During 2022, Yellowstone National Park will commemorate its 150th anniversary. Yellowstone Forever and the National Park Service recognize that the area known as Yellowstone far surpasses 150 years of cultural heritage, importance, and connection. Yellowstone was home to, and is still culturally significant, to, several Tribal Nations. Currently, 27 Tribes are recognized as having cultural association with the park, however, for too long Tribal representation, voices, and perspectives have not been significantly elevated in Yellowstone. Yellowstone Forever, alongside the National Park Service, is committed to working with Tribal partners, educators, and advocates to better elevate the Tribal presence in Yellowstone. We are collaborating with inter-Tribal Indigenous scholars, artists, advocates, and educators to identify cultural connections, education opportunities, and build relationships, all centered around Yellowstone. Through gatherings, discussions, and relationship building we will develop a Tribal Advisory Committee, to ensure continuity and perpetuity of Tribal representation and engagement in Yellowstone.



ABOUT YELLOWSTONE FOREVER, NATIONAL PARK SERVICE (YELLOWSTONE NATIONAL PARK)

Yellowstone Forever is the official nonprofit partner of Yellowstone National Park. We protect, preserve, and enhance Yellowstone National Park through education and philanthropy.

The National Park Service preserves unimpaired the natural and cultural resources and values of the National Park System for the enjoyment, education, and inspiration of this and future generations.

BOULDER CREST FOUNDATION PRESENTS: THE STRUGGLE WELL FIRST RESPONDER SUMMIT

PROGRAM SUMMARY

The Struggle Well First Responder Summit brings together leaders from across the first responder/public safety world and leading experts on the subject of Posttraumatic Growth to have a conversation about how to integrate the principles and practices of Posttraumatic Growth into the culture, and ensure that service to our communities no longer comes at the expense of first responders' quality of life and relationships. The Summit leverages two years of effort by Boulder Crest in launching the Struggle Well First Responder Initiative. The purpose of the Initiative — currently in Arizona, Florida, Massachusetts, South Carolina, Virginia (and soon Montana, Oregon, North Carolina, and federal law enforcement) — is cultural transformation in the form of normalizing struggle amongst first responders and democratizing the capacity for first responders to support themselves and one another.



ABOUT BOULDER CREST FOUNDATION

Boulder Crest Foundation is a national nonprofit organization dedicated to ensuring that our nation's service members, veterans, first responders, and family members can live great lives in the aftermath of trauma. Boulder Crest has pioneered the development and delivery of training programs based on the proven framework of Posttraumatic Growth, all desired to ensure participants can transform struggle into strength and a life worth living.





The Arthur M. Blank Family Foundation

The Montana-based team of The Arthur M. Blank Family Foundation includes West Creek Ranch, AMB West Community Fund, AMB West Conservation, AMB West Base Camp, and AMB West Challenge Course. Through grant making, convening, advocacy and in-kind programs, AMB West Philanthropies promotes positive change in peoples' lives, and builds and enhances the communities in which they live and work.

The associate-led **AMB West Community Fund** gives staff at Mountain Sky Guest Ranch and West Creek Ranch the opportunity to give back to their local communities through grant making focused on early childhood development, youth empowerment and development, community wellness, and youth suicide prevention.

In 2018, Arthur Blank transformed **West Creek Ranch** into an inspired space that's offered by invitation-only

to select nonprofit organizations, business partners, and associates of The Blank Family of Businesses. At West Creek, we host local, national and global leaders who are pursuing innovative solutions to complex challenges of vital significance that align with the Foundation board's passions such as well-being, urban housing, climate resilience, and the health of military veterans.

We are committed to **conservation** in Montana—managing our property and associated businesses in a responsible and sustained manner as a valued neighbor and community member.

AMB West Basecamp and AMB West Challenge Course

provide opportunities for guests and nonprofit organizations to use the outdoors and nature to educate, build trust and create connections.

WEST CREEK RANCH

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